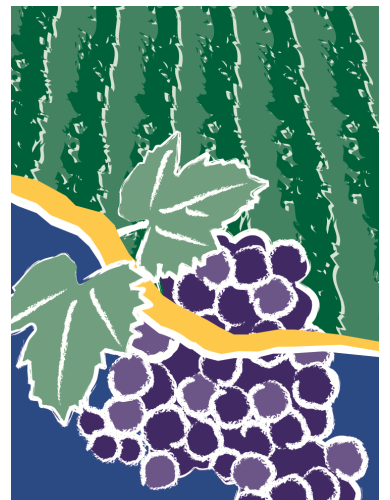


STRATEGIC PLAN 2025 - 2029

Riverina Winegrape Growers NEW SOUTH WALES

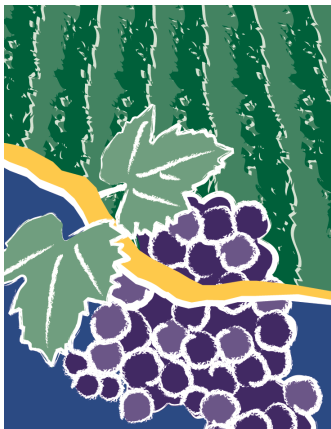


STRATEGIC OPERATIONS PLAN 2025- 2029 OPERATING BUDGET 2025



Riverina
WINEGRAPE
GROWERS

RIVERINA WINEGRAPE GROWERS
STRATEGIC OPERATIONS PLAN
2025 - 2029
OPERATING BUDGET
2025



Riverina
WINEGRAPE
GROWERS

CONTENTS

Page(s)	
i	Riverina Winegrape Growers Contact Details
i	Strategic Operations Plan and Budget Meeting detail
i	Contents
i	Acronyms used in this document
1	Preface
1	Area of Operations
1	Agricultural Industry Services of the Board
1	This Strategic Plan
2-3	2025- Activities
4	2026 - 2029 Commentary
5	2025 - Financial Year Operating Budget

NOTICE OF MEETING TO APPROVE STRATEGIC PLAN AND 2025 BUDGET

**2025 - 2029 Strategic Operations Plan Presentation
and 2025 Budget Meeting**
Wednesday 16 October 2024 Yoogali Club Yoogali NSW
Commencing at 7:00pm
Apologies to Riverina Winegrape Growers
02 6962 3944 or board@wgmb.net.au

ACRONYMS USED IN THIS DOCUMENT

BOARD OFFICES

Location: 182 Yambil Street GRIFFITH
Postal: PO Box 385 GRIFFITH NSW 2680
Telephone: +61 2 6962 3944
Facsimile: +61 2 6962 6103
Email: board@wgmb.net.au
Website: www.riverinawinegrapes.com.au

HACCP Hazards Analysis of Critical Control Points
MIA Murrumbidgee Irrigation Area
NSW New South Wales
NSWDPI NSW Department of Primary Industries
NSWWIA NSW Wine Industry Association
R&D Research & Development

BOARD EXECUTIVE

Chairman Bruno Brombal
CEO Jeremy Cass
Mobile: +61 429 630 465 Mobile: +61 427 759 094

Deputy Chairman
Robert Bellato
Mobile: +61 408 477 210

Riverina Winegrape Growers Strategic Operations Plan 2025 - 2029

Preface

This strategic operations plan is written in accordance with the requirements of *Section 15* of the *NSW Agricultural Industry Services Act 1998*.

The Wine Grapes Marketing Board (Board) is constituted under the *NSW Agricultural Industry Services Regulation 2015*.

Area of Operations

The Area of Operation of the Board is the City of Griffith and the Local Government Areas of Leeton, Carrathool and Murrumbidgee.

Agricultural Industry Services

- (a) the development of a code of conduct for contract negotiations between wine grape growers and wineries,
- (b) the development of draft contract provisions with respect to the sale of MIA wine grapes to wineries, including provisions with respect to:
 - (i) the prices to be paid by wineries, and
 - (ii) the terms and conditions of payment to be observed by wineries, in relation to MIA wine grapes delivered to them by wine grape growers,
- (c) the promotion of private contracts for the sale of MIA wine grapes to wineries by wine grape growers,
- (d) the collection and dissemination of market and industry information, including the production and publication of indicator prices for MIA wine grapes grown in the Board's area of operations,
- (e) the conduct of research and development into plant health in relation to wine grapes,
- (f) the provision of education and training in relation to wine grape production and marketing,
- (g) the promotion (in association with organisations representing wineries) of wine made from MIA wine grapes,
- (h) the promotion of regional industry, including regional winemaking, within the Board's area of operations,
- (i) the representation of the wine grape industry in relation to the matters referred to in paragraphs (a)–(h).

This Strategic Plan

Developed by the Board to enable growers members the ability to view and approve the proposed activities and functions of the Board for 2025 and future years.

This this plan to account for expense items that apply to all services listed in this plan (eg. Insurances, rates, Board allowances and superannuation, statutory audit fees, depreciation and fringe benefits tax) the cost of these have been apportioned across all tasks based on the percentage of labour/wages expense.

To fund the agricultural industry services the Board places a charge on all wine grape production on a per tonne basis. **The Board is proposing that the rate remain at \$3.90 per tonne fresh weight of wine grapes on the sold production (wine, must, juice of wine spirit) of constituted growers.**

The charge is applied to the class of primary producers for which the Board in is constituted (in accordance to the legislation). The charge is approved by producers at a properly constituted meeting convened for the purposes of approving the expenditure of the Board against the activities and services proposed in this document.

Growers are invited to meet on Wednesday 16 October 2024 at the Yoogali Club, Yoogali NSW commencing at 7:00pm to approve the plan and the 2025 budget and the levy amount to be charged.

A dinner will be held prior to the meeting.

Queries or any apologies can be made to the Board.

Cost of Printing

The printing was undertaken inhouse, total printing cost including paper \$1.00 inc GST per report (250 printed).

Approval of the Plan

The Plan is to be presented to grower members and they must vote to approve at the meeting scheduled.

2025 ACTIVITIES

SERVICE AREA	ACTIVITY		COST
Promotion of open, fair and transparent market	Promote Australian Wine Industry Code of Conduct	\$4,017.08	\$16,571.03
	Collate and disseminate winery price lists	\$2,304.37	
	Review and provide commentary on Winery Contract Offers	\$2,050.31	
	Distribute Pricing & Market Information to members	\$1,740.22	
	Maintenance of regional wine grape sale index (as needed)	\$6,459.05	
Provision and promotion of activities in relation to biosecurity, industry accreditation and best practice programs	Govt & Industry liaison on vine health, biosecurity & R&D issues	\$61,371.55	\$361,905.16
	HACCP Management for the Riverina Winegrape Industry	\$51,800.99	
	Maintain and enhance the Regional Farm Mapping program	\$75,847.18	
	Production, publication and distribution of Riverina Spray Diary	\$2,654.22	
	Develop Regional Biosecurity Program with Industry Bodies	\$12,728.17	
	Development of Research, Extension Proposals for the Region	\$58,321.55	
	Provide grower viticultural advice and support	\$84,419.19	
	Assist in the management of Regional Vine Improvement	\$14,762.30	
Conduct and Facilitate R&D&E to MIA wine grape production	Conduct wine grape laboratory services	\$26,505.02	49,888.30
	Partial Funding of NSW DPI Development Officer Position	\$0.00	
	Maintain Weather Station Network for Riverina region	\$11,391.55	
	Provision of Extension Services to Members	\$11,991.74	
Representation of the MIA Wine grape industry	Membership & attendance of NSW Wine Industry Association	\$25,884.91	\$116,639.84
	Membership & attendance national & regional winegrape associations	\$20,905.69	
	Membership & attendance of Irrigation committees	\$10,850.47	
	NSW Farmers Assoc, Business Australia & sundry subscriptions	\$3,400.47	
	Respond to Government Inquiries and Media enquiries	\$11,134.91	
	Development & attendance of industry conf. workshop & seminars	\$25,498.15	
	Maintenance of a regional website and social media presence	\$2,500.31	
	Regional Promotion	\$16,464.93	

2025 ACTIVITIES

SERVICE AREA	ACTIVITY		COST
Education activities and information relating to all matters	Grapegrower & Winemaker monthly subscription for growers and sundry subscriptions	\$12,200.00	\$61,477.31
	Vine Chat - industry newsletter production (6 times per year)	\$25,953.42	
	Liaison with Regional Wineries and Grower Members	\$23,323.89	
Operational Expenditure	Manage Board fees & charges, authorised officers	\$96,382.81	\$430,312.31
	Compliance with Statutory obligations	\$86,944.81	
	Prepare papers, conduct and minute Board meetings	\$52,014.65	
	Maintenance of current office facilities, assets and accounts	\$187,156.67	
	Board and Staff training provision	\$7,813.36	

TOTAL BUDGETED EXPENDITURE	\$1,036,796
BUDGETED INCOME	
Board Fees (\$3.90 per tonne 220,000 tonnes - constituted growers)	\$858,000
Interest from Banks	\$50,000
Proceeds from Sale of Assets	\$40,000
Sundries	\$2,450
TOTAL INCOME	\$950,450
2025 SURPLUS (DEFICIT)	(\$86,346)

Notes: Please be advised that some decimal point rounding in the additions have occurred in this document.

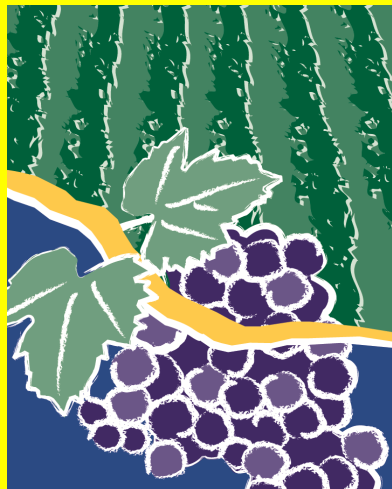
2026 - 2029 COMMENTARY

As per the *Agricultural Industry Services Act* 1998 the Board must present a 5 year Strategic Plan each year to its members for consideration and approval. In this plan the continuation of budgeting for the years, 2025 to 2029 are presented in this Strategic Plan as a grouped up amount with ongoing declines in the financial position of the Board.

	2026	2027	2028	2029
Forecast Leviable Tonnes	220,000t	220,000t	220,000t	220,000t
BUDGETED INCOME				
Board Fees @ \$3.90 per tonne	\$858,000	\$858,000	\$858,000	\$858,000
Interest from Banks	\$30,000	\$30,000	\$30,000	\$30,000
Proceeds from Sale of Assets	\$40,000	\$40,000	\$40,000	\$40,000
Sundry Income	\$2,450	\$2,450	\$2,450	\$2,450
TOTAL INCOME	\$930,450	\$930,450	\$930,450	\$930,450
TOTAL EXPENDITURE	\$887,000	\$838,000	\$904,000	\$849,500
SURPLUS (DEFICIT)	\$43,450	\$92,450	\$26,450	\$80,950

2025 FINANCIAL YEAR OPERATING BUDGET

BUDGETED INCOME	\$
Charges (\$3.90 per tonne on 220,000 tonnes) - constituted growers	858,000
Interest from Bank Accounts	50,000
Proceeds from Sale of Assets	40,000
Income from Operating Activities (Sundries)	2,450
TOTAL INCOME	950,450
BUDGETED OPERATING EXPENDITURE	
Accountancy Fees	16,000
Advertising	5,250
Agency Expense (Collection fee charged by wineries 5%)	43,180
Audit Fees - Statutory	18,000
Bank Fees and Charges	1,500
Board Fees and Allowances	90,000
Computer Expenses	12,600
Conferences/Seminars	10,400
Consultancy Costs (Project work conducted by relevant consultants)	67,500
Depreciation Expense	37,000
Doubtful Debt	22,000
Fringe Benefits Tax	2,000
Industry Functions	10,050
Insurance	17,500
Legal Fees	10,000
Motor Vehicle Operating Expenses (fuel, registration, etc)	11,800
Point of Access Office Expenses	12,000
Postage and Telephone	10,960
Printing and Stationery	10,450
Promotion	10,000
Provision for Annual Leave	5,612
Provision for Long Service Leave	2,200
Rates	3,800
Research Consumables	7,850
Research Payments	142,000
Return of Statutory Fees - charged on growers of less than 20 tonnes	280
Salaries and Wages	293,904
Staff and Board Training	2,360
Subscription: Magazines Subscription for Growers	11,000
Subscription: Inland Regions Alliance	4,000
Subscription: Irrigation Representation and Sundries	5,000
Subscription: NSW Wine Industry Association	14,000
Subscription: Papers, Business Australia, NSW Farmers	1,600
Sundry Expenses	11,500
Superannuation (includes \$10,000 of Board Member superannuation)	43,800
Travelling Expenses	9,700
SUB-TOTAL	976,796
BUDGETED CAPITAL EXPENDITURE	
Motor vehicle, Office Equipment, Computer Equipment	60,000
SUB-TOTAL	60,000
TOTAL EXPENDITURE	1,036,796
SURPLUS (DEFICIT)	(86,346)



Riverina
**WINEGRAPE
GROWERS**

**RIVERINA
WINEGRAPE GROWERS
REPRESENTING GROWERS
WITHIN THE CITY OF GRIFFITH
AND LOCAL GOVERNMENT AREAS OF
LEETON,
CARRATHOOL AND MURRUMBIDGEE**

182 Yambil Street (PO Box 385)
GRIFFITH NSW 2680
Phone: +61 2 6962 3944
Fax: +61 2 6962 6103
Email: board@wgmb.net.au
Website: www.riverinawinegrapes.com.au
Office Hours: 8:30am - 5:00pm Mon - Fri